



Scottish and Southern Energy Power Distribution Limited

Report of the Compliance Officer

For the year ended 31 March 2021



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Introduction

Condition 42 of the electricity distribution licences of Southern Electric Power Distribution plc (“SEPD”) and Scottish Hydro Electric Power Distribution plc (“SHEPD”) and Special Conditions 2B and 2I of the electricity transmission licence of Scottish Hydro Electric Transmission plc (“SHET”) require that transmission and distribution are managed in such a way that they do not restrict, prevent or distort competition elsewhere in the energy industry and that the confidentiality of related, commercially sensitive information is maintained. Other conditions of the licences prohibit cross subsidisation between separate businesses and discrimination between suppliers by the transmission and distribution businesses, in addition to a financial ring fence. SEPD, SHEPD and SHET are managerially and operationally run under the governance of their parent company, Scottish and Southern Energy Power Distribution Limited (“SSEPD”).

SSEPD have agreed with The Gas and Electricity Markets Authority (“the Authority”) and published their Statement of Compliance which sets out how SSEPD comply with the licence requirements specifically on the restriction on use of certain information and independence of the transmission and distribution (“Networks”) business.

Condition 43 of SEPD’s and SHEPD’s licences and Transmission Special Licence Condition 2H require SSEPD to appoint a Compliance Officer to facilitate compliance with the licence restrictions on use of certain information and the independence of the Networks business within SSE plc.

MHA Henderson Loggie, Chartered Accountants, is the Compliance Officer appointed by SSEPD. On behalf of MHA Henderson Loggie, the Compliance Officer role is led by Gavin Black (Partner). The licences require us to report annually to the directors on our activities over each year to 31 March, and that the Licensee reports thereafter to the Authority on the Compliance Officer’s activities and other relevant issues.

The specific duties of the Compliance Officer are included in the appendix to this report but principally we are responsible for supporting SSEPD in its compliance with the business separation licence conditions. This includes providing advice to SSEPD on complying with the confidentiality and separation obligations placed on the Networks business, monitoring the effectiveness of the practices, procedures and systems adopted by SSEPD, investigating complaints and reporting annually to the SSEPD Board. We are also required to liaise with the Authority on all of these matters as appropriate.



Overall approach

During our period of appointment as Compliance Officer, we have developed a Compliance Review Programme which details the monitoring and testing we consider necessary to ensure systems, procedures and controls are dealing effectively with separation as required by Conditions 42 & 43 (Distribution) and Special Licence Conditions 2B, 2H and 2I (Transmission) together with SSEPD's Statement of Compliance as agreed by the Authority.

Our main contacts throughout the year at SSE have been Fiona Hannon (Head of Group Compliance and Internal Business Separation Compliance Officer (BSCO)) and John Balfour (Head of Assurance - Networks). We hold quarterly update and review meetings with the Networks Business Assurance and Group Compliance teams. Networks Regulation is also represented at these meetings to advise on any regulatory aspects or changes in licence requirements and conditions. We have also presented the findings from our annual review to the SSEPD Board.

Networks Business Assurance sits within the Networks business and is the principal function used by the business to ensure compliance with the business separation licence obligations. Group Compliance is a corporate function, which is independent of the Networks business.

Wherever appropriate we have utilised SSEPD and SSE resource, including the Networks Business Assurance and Group Compliance teams, as part of our review, with our role in such circumstances being to review the scope of the work undertaken, the results and conclusions reached and any remedial action taken.

A significant amount of work has been undertaken by the Networks Business Assurance team to enhance existing processes and reference materials and also to test internal controls to provide assurance that they are working effectively in practice. During the year, the Assurance function was separated into dedicated teams for both transmission and distribution to reflect the internal governance structure within the Networks business. Group Compliance continues to act in an independent monitoring and advisory role in respect of business separation matters.

Networks Business Assurance have in previous years undertaken site visits as part of their assurance work during the year. Rather than carry out our own dedicated site visits we have instead focussed on the work undertaken by Networks Business Assurance and reviewed the findings from a sample of their visits. Due to physical access and travel restrictions arising from COVID-19, this activity has been significantly curtailed during the current year, with only two site security reviews finalised in the period under review. As a business, SSE has enforced a strict policy of working from home where possible during the pandemic, which has to some extent reduced the risks around physical separation in the short term.

The Group Compliance team has also undertaken its annual review of Networks business separation and we have placed reliance on this. This year the work undertaken by Group Compliance raised six observations but no recommendations. Whilst these issues potentially increase the risk of non-compliance, we do not consider they gave rise to any actual problems. The points raised have been accepted by the business, with actions agreed to ensure they are acted upon timeously and appropriately.

Other monitoring and review work was undertaken directly by us including areas such as operational and managerial separation, staff training, data confidentiality and branding.

Our approach focuses on the Statement of Compliance issued by SSEPD and the objectives set out in the relevant licence conditions.

Our report is structured in line with SSEPD's Statement of Compliance. It sets out the results of our review and our assessment of SSEPD's compliance with the terms of that Statement and accordingly the relevant licence conditions.

We have not been required to meet with the Authority this year and have not been contacted by them.



Managerial and operational independence of SSEPD

We consider there are several distinct facets which are important in achieving managerial and operational separation as required by the licences and Ofgem. These include legal and physical separation, autonomous boards with autonomous decision-making processes, appropriate contractual and service level agreements, data confidentiality and branding of the separated businesses.

The practical aspects such as the creation of separate legal entities, physical access restrictions and branding have been specifically verified. We also relied on the detailed work undertaken by Networks Business Assurance to confirm processes and procedures are being followed. Whilst further improvements are needed to ensure consistency of physical separation controls and practices across all sites our work has again confirmed that the culture throughout the organisation relating to separation remains robust and has increased as a result of the continuing emphasis on all compliance issues throughout the Networks business and the group generally. Like all regulatory obligations, business separation requirements are housed within the group wide i-Comply system.

We monitor the effectiveness of strategic data confidentiality, autonomy of decision making of the Networks business and corporate governance issues. This involved reviewing relevant board and committee minutes and considering the operation of the decision-making process with directors and officers. The composition of the board of SSEPD and the regular board meetings help ensure appropriate governance is maintained and reinforces SSE's recognition of separation. The board has a strong mix of executive and non-executive members, including 5 non-executive directors (2 of whom are sufficiently independent as defined in the licences). They are supported further by experienced senior Networks, legal and regulation personnel. In addition, the board's terms of reference and the Capital Authorisation Corporate Policies are regularly reviewed to maintain the independence of SSEPD and reinforce the corporate governance procedures.

The SSEPD board is supported by the Transmission Executive Committee and the Distribution Executive Committee. These committees include SSEPD directors and senior management from across the Networks business.

Whilst absolute separation would not be consistent with SSE's shareholder and stewardship responsibilities, systems, procedures and structures have been implemented and continue to operate to ensure the key objectives of separation have been met. In particular, the group structure has allowed effective managerial and operational independence within the group's strategic plan. Underpinning this is a philosophy whereby access to information and data is prevented where separation requires it and we consider its implementation has been robust. Where systems enhancement or development is undertaken, separation issues are considered. There are occasions where small numbers of non-Networks staff will have access to certain parts of Networks systems as necessary for the performance of their duties, mainly in relation to the provision of services for the Networks business. In such circumstances, which are reducing over time through systems developments, we found effective procedures and systems to be in place to consider the business separation risks and ensure these are mitigated.

The ongoing training of staff on confidentiality and the seriousness with which SSEPD and SSE would regard any breaches continues to ensure the underlying philosophy and approach adopted by SSE in this area is maintained. Completion of the business separation e-learning training package continues mandatory for those who have been specifically identified. This e-learning module also forms part of the induction and training programme for new starters and was updated during the year to ensure it remains fit for purpose and continues to facilitate effective training. Business separation training must be completed by all relevant Networks and Corporate personnel annually and completion statistics are monitored regularly by the Networks Business Assurance team. This ensures that training is completed, and action is taken, such as IT and physical access restrictions, where training has not been undertaken within the required timescales. As of 31 March 2021, 16% (2020: 16%) of relevant employees had not completed the training in the required timescales and further measures should be taken to bring this up to date.

SSE places particular emphasis on confidentiality clauses in contracts of employment and regularly reinforces the importance of confidentiality, clearly setting out the disciplinary process which would follow any breach. There have been no disciplinary proceedings during the year under separation, confidentiality or competition law conditions of employment.

Where staff transfers between Networks and other SSE business areas take place, detailed consideration is given to any potential business separation implications to ensure that risks are mitigated, with individuals being briefed and signing specifically drafted documentation to confirm their awareness of their obligations under the licence. There are procedures in place to ensure that any significant transfers are discussed with us and there were no such transfers during the year under review.



Common services

We have considered the service level agreements (“SLAs”) in place and discussed their operation in practice.

During 2019/20, Networks Business Assurance commenced a detailed review of the SLAs in place to ensure these are all still required and that they reflect the nature of the services being provided to or received from other areas of the business as well as confirming that they are fully compliant with current procurement regulations. This review continued into 2020/21 and a detailed list of all SLAs in place has been produced. The identified SLAs will now be reviewed to ensure they remain fit for purpose and have ownership clearly assigned to them. This regular ongoing review will ensure that this aspect of separation is well managed and with sufficient regularity.

In addition, the cross-subsidy reports prepared by EY and audited regulatory accounts have not raised any material concerns from Ofgem.



Systems and confidential information

SSEPD has procedures in place to ensure access to information specifically designated as confidential is restricted at all times.

As well as the site security checks undertaken, IT systems audits are a core part of the Networks Business Assurance programme and a further sample of key Networks systems have been reviewed during the year. Where follow up actions are identified, these are agreed with the business and are followed up regularly to ensure they are addressed appropriately and timeously.

In addition, Group Compliance continue to focus on systems access and controls as part of their annual audit scope which provides a further layer of control to the regular work undertaken by Networks Business Assurance.

During the year, the Group Compliance team have followed up on the previous year's report and regular meetings have been held with the Networks Business Assurance team to review progress against the previous year's action points.

We plan to continue to meet quarterly with the Networks Business Assurance and Group Compliance teams to ensure the improvements in monitoring controls that have been applied in recent years continue in 2021/22 and that recommendations made by Group Compliance are fully embedded in the business.

From our work we are satisfied that SSEPD continues to comply with its stated business separation policy and implements and enforces procedures and controls commensurate with that policy.



Branding

SSEPD's stated policy is to maintain a separate identity from other parts of SSE plc. SSEPD continues to operate under the brand Scottish & Southern Electricity Networks ("SSEN") and that branding continues to be effective in confirming the separation of Networks from other SSE business areas. This is reinforced in the marketplace through the branding of vehicles, sites, PPE and publications.

We are satisfied that branding is in keeping with the group policy and consistent with the need to separately identify the Networks business within the marketplace.



Responsibility

Separate legal entities for the operating subsidiaries create an appropriate structure for separation to be effective. The formal procedure of regular SSEPD board meetings underpins this and we consider these to be fundamental to achieving effective separation. The board comprises 6 executive directors and 5 non-executive directors, 2 of whom are sufficiently independent as defined in the licences. The non-executive Chair is also a member of the SSE plc Board, which recognises the importance of SSEPD board responsibilities in the context of the Group. The operation of the Transmission and Distribution Executive Committees supports the role of the SSEPD board and has continued to allow the SSEPD board to focus on the most important areas of its responsibility.

The board has clearly defined terms of reference and a remit which allows the SSE Group to continue to meet its corporate objectives whilst satisfying the licence requirements. In addition, the corporate governance policy has been approved by the PLC board which recognises the role of the SSEPD board and empowers it with prime responsibility for protecting the independence and confidentiality of commercially sensitive information. In this regard, the Capital Authorisation Corporate Policy continues to partially exempt SSEPD from the group's Capital Expenditure Approval Procedure to ensure confidential information is not made available to executives or staff who should not have access to it.

SSE Group Compliance maintains an i-Comply portal, which houses key regulatory and legislative obligations for all of the SSE businesses, with detailed rules being assigned to business owners. This provides a holistic view of the regulatory regime and ensures that it is centrally maintained, regularly updated and that ownership for compliance is clearly assigned.

In addition, the dedicated Business Separation SharePoint site within the SSE intranet provides access to a vast array of business separation policies, procedures and guidance material as well as information regarding assurance and monitoring activities undertaken. There is also a separate Networks Business Separation email address for raising, capturing and responding to any potential business separation related matters that may arise from time to time. This is recorded in the business separation issues log, and we are satisfied that none of the issues raised during the year have resulted in any specific business separation problems.

As an independent external Compliance Officer, our approach brings an objective review of the practices, procedures and systems in place or planned to help ensure the conditions of the licences and the Statement of Compliance are being achieved.



Complaints

We have established a procedure with SSE's Regulation and Compliance Teams whereby any complaints received relating to separation will be advised to us setting out the investigation work to be undertaken by SSEPD. We will review details of SSEPD's response to the complainant and any remedial action taken or proposed and we will consider if we should undertake our own investigation. Whilst there can be no guarantee that every relevant complaint would be dealt with by the Regulation or Compliance teams, we are satisfied all material complaints would be notified to them.

We have received confirmation that there have not been any complaints of a business separation nature notified to the Regulation or Compliance teams this year.



Advisory role

Our remit as external Compliance Officer includes providing input on separation issues to help ensure policies and procedures are consistent with the Statement of Compliance and meet the expectations of the Authority where practicable.

Meetings with Assurance, Compliance and Regulation staff and SSEPD directors allow relevant issues to be aired and addressed on a timely basis.

The practices, procedures and systems in SSEPD's Statement of Compliance have been fully implemented for many years. Accordingly, our role continues to be a monitoring function, in conjunction with Networks Business Assurance, Group Compliance and the Regulation team, to independently assess continued compliance with the licence conditions, taking account of any developments in the business and to advise on any relevant issues which arise.



Partner
For and on behalf of MHA Henderson Loggie
Chartered Accountants
Dundee office
18 May 2021

MHA Henderson Loggie is a trading name of Henderson Loggie LLP



Appendix A – Duties of the Compliance Officer

- 1.1 The duties and tasks assigned to the Compliance Officer shall include:
- a) providing relevant advice and information to the Licensee for the purpose of ensuring its compliance with the Relevant Duties/Requirements;
 - b) monitoring the effectiveness of the practices, procedures and systems adopted by the Licensee in accordance with the statement referred to in Condition 42 of the Distribution licences and Special Condition 2H of the Transmission Licence;
 - c) advising whether, to the extent that the implementation of such practices, procedures and systems requires the co-operation of any other person, they are designed so as reasonably to admit the required co-operation;
 - d) investigating any complaint or representation made available to him;
 - e) recommending and advising upon the remedial action which any such investigation has demonstrated to be necessary or desirable;
 - f) providing relevant advice and information to the Licensee for the purpose of ensuring its effective implementation of:
 - i) the practices, procedures and systems adopted in accordance with the statement referred to above; and
 - ii) any remedial action recommended in accordance with sub-paragraph (d); and
 - g) reporting annually to the directors of the Licensee – in respect of the year ending 31 March 2003 and of each subsequent year – as to his activities during the period covered by the report, including the fulfilment of the other duties and tasks assigned to him by the Licensee.
- 1.2 As soon as is reasonably practicable following each annual report of the Compliance Officer, the Licensee shall produce a report:
- a) as to its compliance during the relevant year with the Relevant Duties/Requirements; and
 - b) as to its implementation of the practices, procedures and systems adopted in accordance with the statement referred to above.
- 1.3 The report produced in accordance with paragraph 1.2 shall in particular:
- a) detail the activities of the Compliance Officer during the relevant year;
 - b) refer to such other matters as are or may be appropriate in relation to the implementation of the practices, procedures and systems adopted in accordance with the statement referred to above; and
 - c) set out the details of any investigations conducted by the Compliance Officer, including:

- i) the number, type and source of the complaints or representations on which such investigations were based;
- ii) the outcome of such investigations; and
- iii) any remedial action taken by the Licensee following such investigations.

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